



DEPARTMENT OF STATE

Washington, D.C. 20520

15 OCT 1969

Mr. Dan Ellsberg  
The RAND Corporation  
1700 Main Street  
Santa Monica, California 90406

Dear Dan:

Enclosed is a copy of the memo we did after your talk with some of us last year. I thought it wise to give the substance of the meeting rather than its full flavor. I hope you don't find that it misrepresents what went on: memos of conversation can distort "reality" too!

Could you pick up the theme when you come to the Department again? If you agree, the general topic could be some problems of reporting, analysis, and communication to decision-makers in a crisis situation, with whatever examples you may wish to draw from the Vietnam case. We'd invite fifteen or twenty people to the affair -- not, for the most part, the same ones who attended the meeting last December.

I'm leaving for Montreal in a couple of hours. I hope we can schedule the meeting late this month. If you plan an earlier visit to Washington, and want to talk to someone here about it this week, please call Bill Trainor on 63-20980. He's one of our office's deputy directors.

Cordially,

A handwritten signature in black ink, appearing to read "Pio D. Uliassi".  
Pio D. Uliassi  
Office of External Research

Enclosure:  
As stated.